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**Summit 2025**  
SYDNEY

# Expanding Compliance & Risk Management

A Customer Success Story

# Agenda

- 01** The Evolving Landscape
- 02** The Rise of Sustainable Procurement
- 03** Yinson: Sustainability in Action
- 04** ESG Challenges, Experiences & Questions

# Meet the Panelists



**Katie Martin**

Director, Innovation  
& Sustainability



**Beth Whitten**

Head of Procurement  
(Projects)



**Edwin Chan**

Director, Account  
Management – APAC





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# The Evolving Landscape

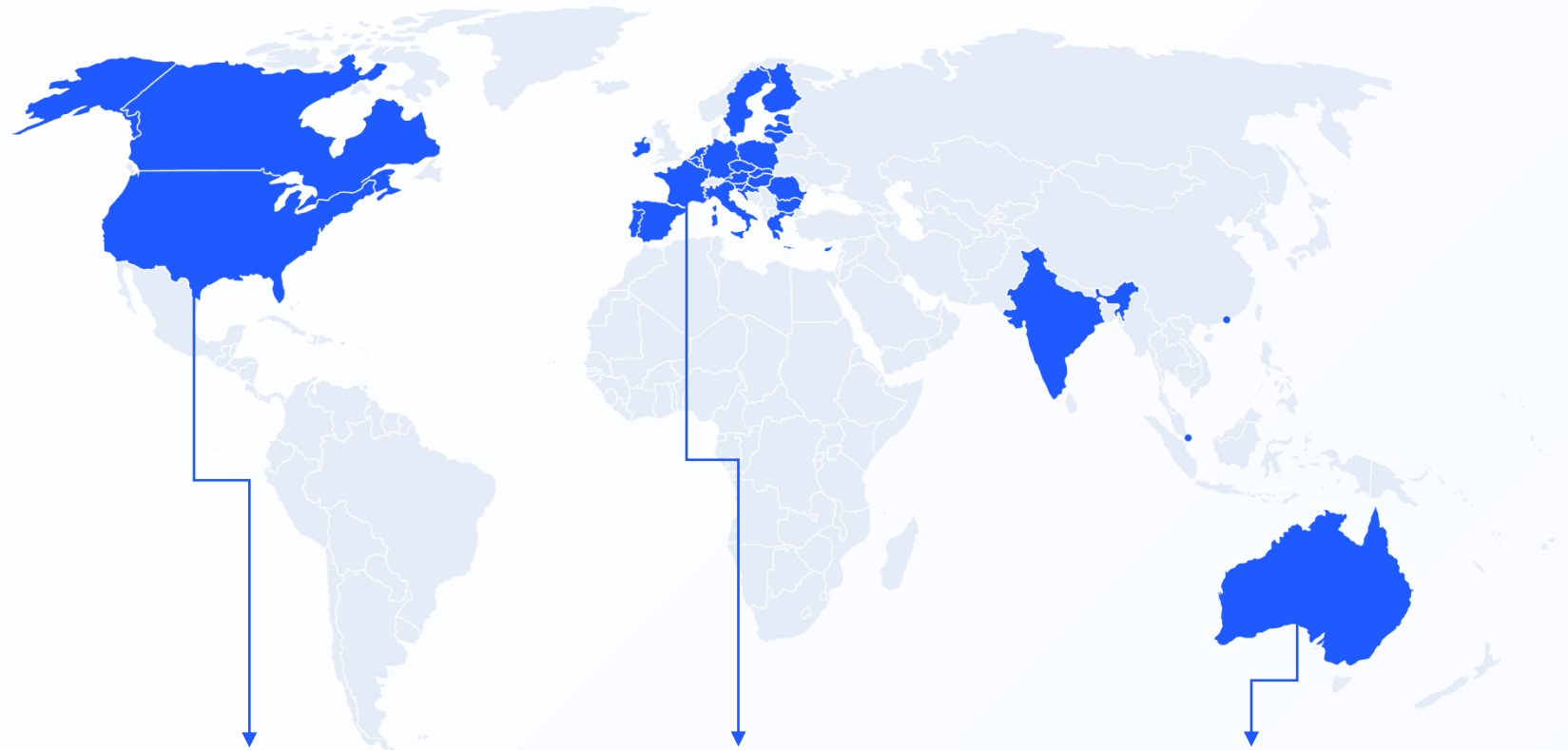
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new Safety & Sustainability  
regulations introduced worldwide...



# Regional and global supply chain entanglement driving compliance



## North America

- US PFAS Reproting under EPCRA / TSCA (2024)
- Canada Modern Slavery Act (2024)
- Canada OSFI (2024)
- US SEC Climate-related Disclosure Rule (2025: paused)
- California AB1305 (2025)
- California SB 253 / (2026)

## European Union

- EU Taxonomy (2020)
- SFDR (2021)
- CSRD (2024)
- CBAM (2024)
- EU Battery Regulation (2025)
- CSDDD (2026)

## Asia Pacific

- Australia Climate- Related Financial Disclosures Treasury Bill (2025; proposed)
- Singapore Mandatory Climate-related Reporting (2025)
- India Disclosure Framework on Climate-related Financial Risks (2025; proposed)
- Hong Kong Climate-related Disclosures under ESG Framework (2025)



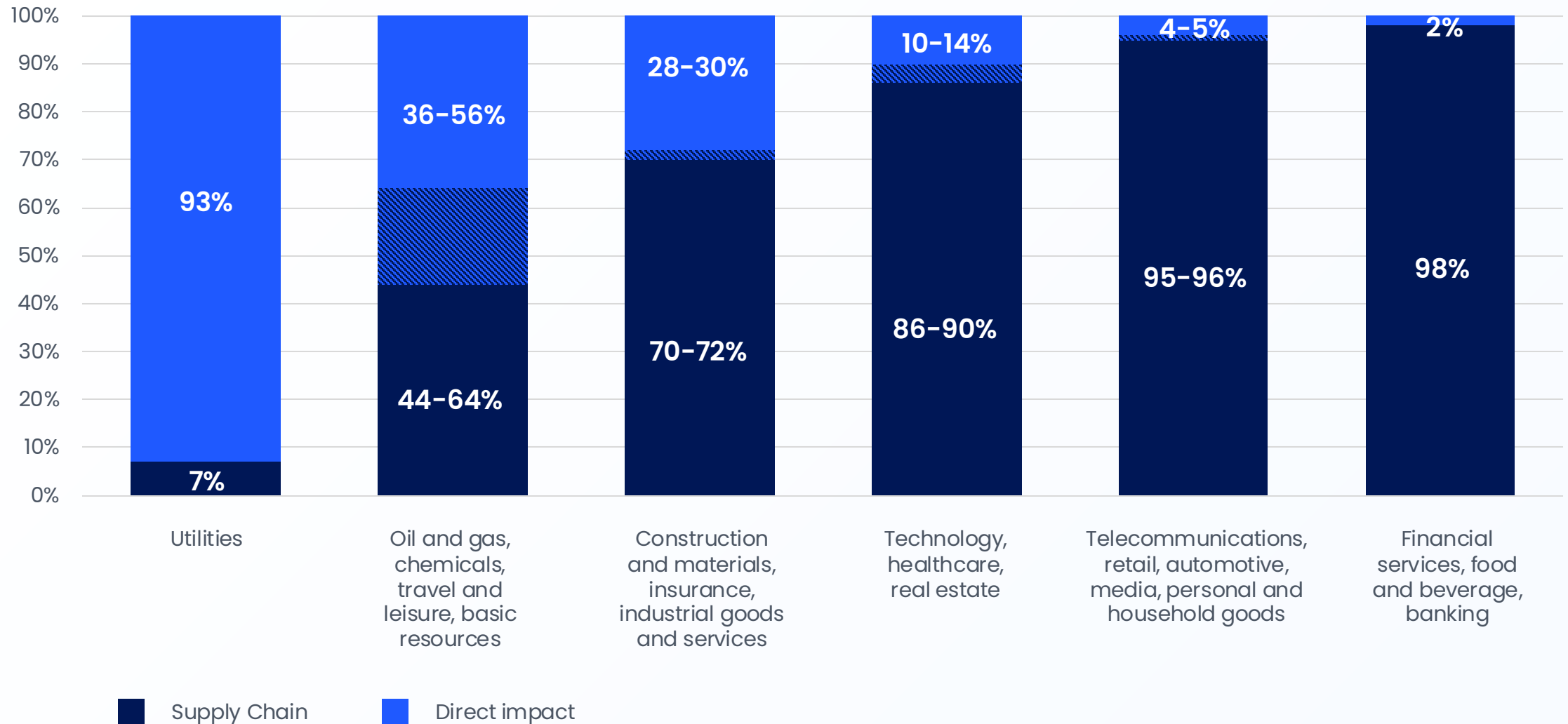
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# The Rise of Sustainable Procurement

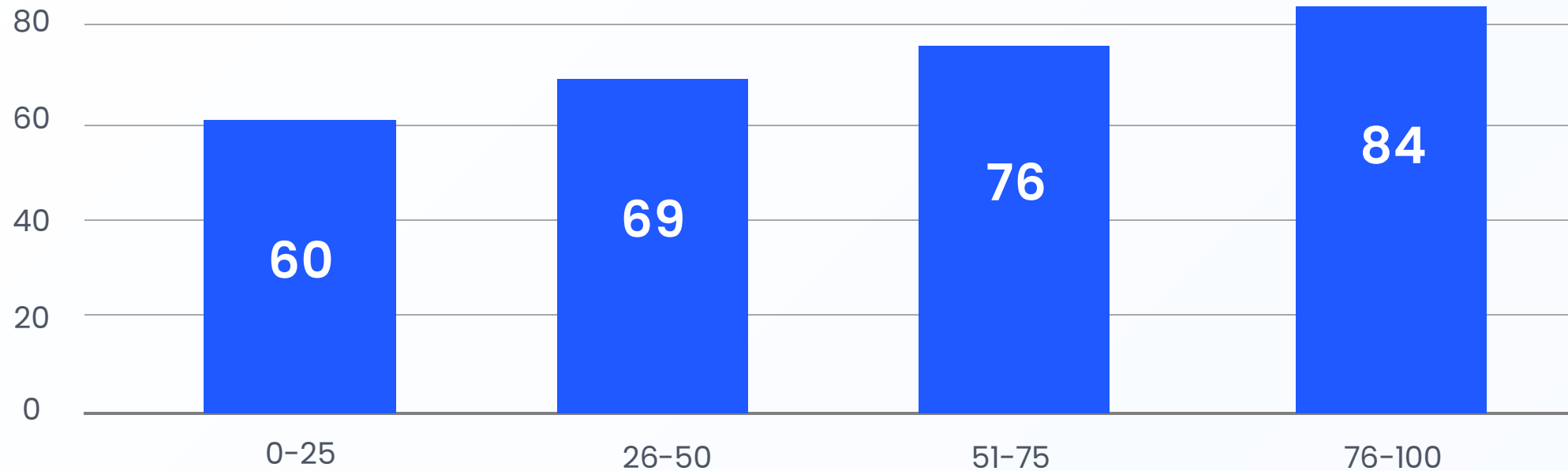



# Supply chains contribute 70–90% of a company's ESG impact based on material risk



# Interconnectivity of EHS and ESG as safety management and performance driver

Average SMI Score by ESG Index



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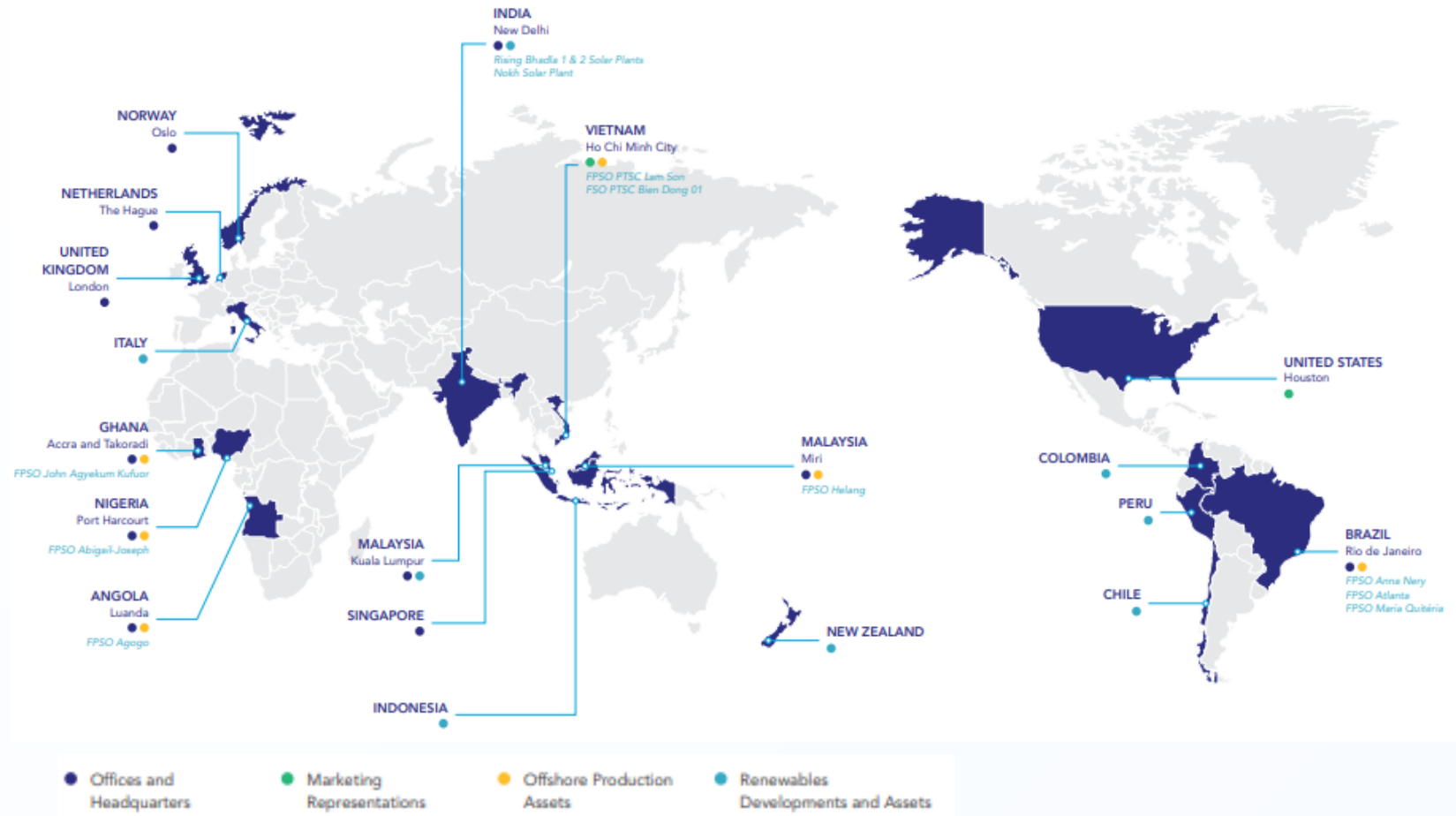
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# Yinson: Sustainability in Action





## GLOBAL PRESENCE



Yinson Holdings Berhad is a global energy infrastructure company, listed on the Main Market of Bursa Malaysia Securities Berhad. We are a diversified global group recognised for our leadership position in sustainability, with key businesses in offshore energy, renewable energy and green technologies.



# Yinson's Sustainability Practice

Yinson Production is a forerunner in sustainability practices and the innovation of decarbonisation solutions for the offshore production industry.

## Our sustainability principles and actions



### Environment

Building environments and climate resilience

#### Actions

- Lowering carbon intensity of our fleet by 30% 2030, and a further 30% by 2050
- Implementing the Zero Emissions FPSO Concept
- Investing in the carbon capture value chain
- Operating with minimal impact to the environment and biodiversity



### Social

Empowering people and communities

#### Actions

- Industry leading safety performance
- Championing diversity, equality and inclusion
- Upholding human and labour rights
- Being an employer of choice
- Impactful CSR programs and employees volunteerism



### Governance

Driving sustainable growth through corporate governance

#### Actions

- Sustainable supply chain management
- Robust corporate governance and business management underpinned by integrity and transparency
- Zero tolerance to bribery and corruption
- A commitment to digital transformation



# Integrating Sustainability into Strategy

## Business Strategies

GS1

Optimise portfolio

GS2

Strategic ecosystem  
building

## Capital Strategies

GS3

Create sustainable  
stakeholder value

GS4

Disciplined financial  
management

## Organisational Strategies

GS5

Built a platform  
for growth

GS6

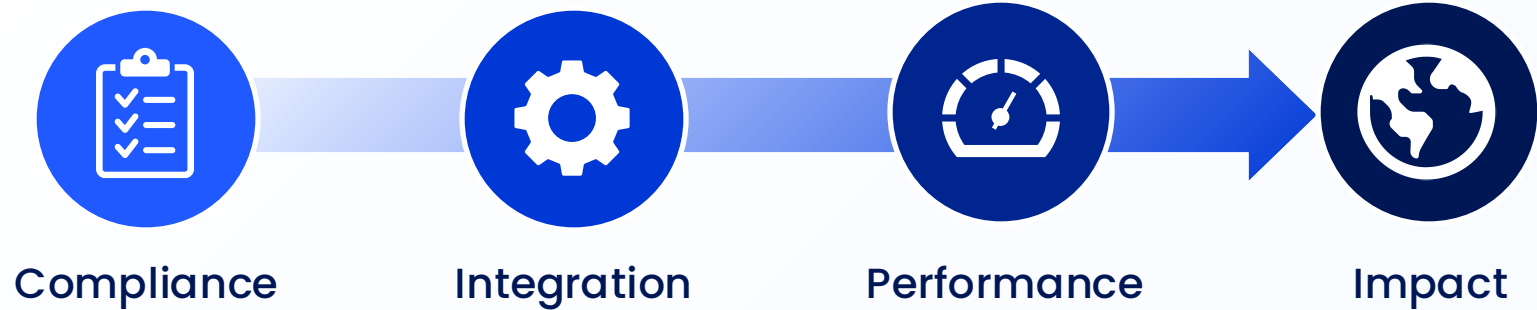
Empower  
decision-making





# Embedding ESG as a Driver of Operational Excellence

From Compliance to Performance



- **2019– Foundation:** Established climate goals (Carbon Neutral by 2030, Net Zero by 2050)
- **Frameworks:** Adopted TCFD, IFRS S2, and TPT to strengthen credibility
- **Focus:** Launched "30 by 30" ESG targets aligned with UN SDGs
- **Integration:** Data-driven supplier insights via Avetta inform ESG reporting and KPIs
- **Outcome:** ESG embedded as a performance enabler – improving resilience, safety, and efficiency



# Embedding ESG Through Leadership & Collaboration



## Leadership & Governance

- ESG strategy led by Board Risk & Sustainability Committee (BRSC) and Management & Sustainability Committee (MSC)
- Cross-functional ESG Taskforce translates commitments into action across business units
- KPIs and remuneration tied to sustainability performance

## Culture & Collaboration

- 30 by 30 Goals unify teams under shared ESG outcomes
- Clear, measurable goals align purpose with accountability
- Empowered teams drive value creation through continuous improvement

## Advice to Others

- Anchor sustainability in purpose and performance
- Set tangible goals and link them to measurable outcomes
- Build ownership at every level
  - make ESG everyone's responsibility



# Foundations of Resilience



## Safety

Core to our operations,  
protecting people and assets



## Sustainability

Supports efficiency gains  
and reduced operational risk



## Resilience

Strengthens partnerships  
and long-term stability

Transparent reporting and consistent safety performance build trust with clients,  
regulators, and investors





# Embedding Integrity & Accountability Through ISO 370001 and Avetta



ISO 370001

- Certified by Bureau Veritas, providing a globally recognised anti-bribery management system
- Embedded governance structures, accountabilities, and continuous improvement
- Strengthened leadership commitment and employee awareness
- Builds stakeholder trust and aligns governance with broader ESG goals



- Digitalised supplier due diligence, onboarding, and monitoring
- Independent verification tools for transparency and ethical alignment
- Supplier awareness programs and performance tracking
- Enables consistent global governance and trusted partnerships



# Scaling ESG from Compliance to Performance



Establish  
oversight and  
accountability



Prepare gap  
analysis



Plan for  
scalable program



Leverage Avetta's  
proprietary  
ESG Capabilities





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**Thank You**